

Treasurer's Report

2023-2024

Activity report - Treasurer - 23/24

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Treasurer's report – 2023/2024 [↗](#)

⚠ This report is published on APEEE website: [📄 General Assemblies - APEEE bru4](#)

A shorter version is presenting during the General assembly

xxx No FR version published this year xxx

Introduction [↗](#)

The result for the year 2023/2024 is positive: +49 961 EUR, first time since seven school years. The APEEE Board and management are determined to continue this trend with also a positive result in 2024/2025 - see budget below.

The budget for the current school year 2024/2025 is based on a minimum net profit of 2% for each service / activity (except Community activity/funds). By maintaining a positive result of min. 2% profit in the coming year, the association will retain enough reserves to secure social liabilities and future investments, as well as for rising inflation and future crises.

Finally, the cash balance on 31/08/2024 amounted to 1 955 317 EUR which is safe.

		2013/ 2014	2014/ 2015	2015/ 2016	2016/ 2017	2017/ 2018	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	2022/ 2023	2023 /2024	2024/ 2025
1	Total revenues	4 125 636	4 366 819	4 710 943	5 029 345	5 446 619	5 580 367	4 680 194	4 537 304	6 653 333	7 257 873	8 438 998	9 290 572
2	Total costs	-3 664 693	-3 927 569	-4 513 118	-4 821 719	-5 467 435	-5 615 237	-4 999 305	-4 684 646	-6 804 966	-7 303 965	-8 389 037	-9 097 982
3	Result	460	439	197	207	-20	-34	-319	-147	-151	-46	49	192
	(% profit)	942 (11.1 7%)	250 (10.0 6%)	825 (4.20 %)	626 (4.13 %)	816 (-0.3 8%)	870 (-0.6 2%)	111 (-6.82 %)	342 (-3.2 5%)	633 (-2.2 8%)	092 (-0.6 4%)	961 (0.59 %)	589 (2.07 %)

Result 2023/2024 [↗](#)

		General affairs	Transport	Food & beverage	Extracurricular	Somerfersto	Communty fund	Social fund	TOTAL APEEE
1	Total revenues	97 460	5 105 543	2 502 254	684 366	29 274	20 100	0	8 438 998
2	Total costs	-459 843	-4 965 688	-2 339 585	-593 140	-18 131	-8 534	-4 116	-8 389 037
3	Profit	-362 383	139 856	162 669	91 226	11 143	11 565	-4 116	49 961
4	Management fees	362 383	-222 136	-110 462	-29 785	0	0	0	0
5	Final profit or loss (% profit / total revenues)	0	-82 281 (-1.61%)	52 207 (2.09%)	61 441 (8.98%)	11 143 (38.06%)	11 565 (N/A)	-4 116 (N/A)	49 961 (0.59%)

Variation (YTD vs budget/LY) [↗](#)

- Variation YTD vs LY:
 - The 2023/2024 result is positive and amounted to + 50 kEUR. It improved since last year (2022/2023) by 200% (from -46 kEUR to +50 kEUR) mainly due to the increase of Canteen activity for 139 kEUR.
- Variation YTD vs budget:
 - The negative variation of Transport activity result (-203 kEUR) had been compensated by a huge increase of profit on the Canteen activity (+103 kEUR) and Extracurricular activity (+46 kEUR) and decrease of General affairs losses (-32 kEUR).
 - General affairs (=Management fees):
 - Decrease of the costs of the APEEE structure by -30 kEUR compared to the budget.
 - Transport:
 - Huge decrease of the transport revenue (-216 kEUR) due to the fact that APEEE **did not increase the 3rd instalment** in April 2024. The costs remained as budgeted;
 - Result budgeted decreased by -203 kEUR.
 - Canteen:
 - Mainly, increase of the revenues budgeted by +54 kEUR and decrease of the COGS by -34 kEUR;
 - Result budgeted increased by +103 kEUR.
 - Extracurricular:
 - Positive result for +61 kEUR.
 - Others:

- Somerfesto: successful event in 2024.

⚠ YTD= Year to date (Year N)

Budget = Budget approved by General assembly

LY= Last year (Year N-1)

Reserves [↗](#)

Allocation of the 2023/2024 result [↗](#)

	Amounts
Retained earnings on 31/08/2023	250 734,09
2023/2024 result	49 960,59
Retained earnings on 31/08/2024	300 694,68

Allocation of the reserves [↗](#)

⚠ The APEEE is under **no legal requirement** to establish reserves but choses to do so anyway in accordance with its due diligence policy. Thus, to set reserves in case of unforeseen crisis. In case of crisis or emergency liquidity problems, the APEEE could be **held responsible for not acting with due diligence**.

Legend:

1. **Social liability:** it is the costs related to the termination of all APEEE BRU IV contracts (staff contracts CDI & CDD + other contracts) calculated by Securex (Payroll expert).
2. **Funds for investments:** it refers to money that is retained in the association and allocated to a specific investment/project;
3. **Funds to be allocated:** it refers to money that is retained in the association and not yet allocated to a specific investment/project;

	Reserves on 31/08/2023	Reserves on 31/08/2024
Funds for Social liability (1)	522 385,40	551 362,00
Funds for Investment (2)	70 000,00	70 000,00
<i>New POINT.BE (enrolments/payments website)</i>	<i>70 000,00</i>	<i>70 000,00</i>
Funds to be allocated (3)	84 513,79	55 537,19
Total	676 899,19	676 899,19


Budget 2024/2025 [↗](#)

Assumptions [↗](#)

- 2% net profit for each service/activity;
- General affairs:
 - In accordance with registration made at the beginning of the school year 2024/2025;
 - Membership fees: +14% as agreed in 2024 General Assembly.
- Transport:
 - In accordance with registration made at the beginning of the school year 2024/2025;
 - Increase of subscription by +11.17% (as previous years around 10% each year);

Subscription	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
% Increase (100%)	7%	9,75%	10,60%	12,63%	11,17%
100%	1.524,75	1.565,28	1.731,33	1.950,00	2.167,88
Price/day 100%	N/A	8,79	9,62	10,83	12,29

- Food & beverage:
 - In accordance with registration made at the beginning of the school year 2024/2025;
 - **No** increase however different pricing M1-2, P1-2 vs P3-5, S1-7;
- Extracurricular:
 - In accordance with registration made at the beginning of the school year 2024/2025;
 - Increase of subscription by +2,50% in average.
- Others:
 - Somerfesto: successful event as in 2024;
 - Community/social funds: financing projects submitted to APEEE.

 All details in annex 2

3 services [↗](#)

		General affairs	Transport	Food & beverage	Extracurricular	TOTAL APEEE (w/o Com./Soc.Funds & Somerfesto)
1	Total revenues	111 378	5 717 177	2 603 147	793 730	9 225 432
2	Total costs	-454 839	-5 382 928	-2 451 979	-740 906	-9 031 153
3	Profit	-343 961	334 248	151 168	52 825	194 279
4	Management fees	343 961	-215 764	-98 242	-29 955	0
5	Final profit or loss (% profit / total revenues)	0	118 485 (2,07%)	52 926 (2,03%)	22 869 (2,88%)	194 279 (2,11%)

Other [↗](#)


		<i>Somerfesto</i>
1	Total revenues	50 140
2	Total costs	-39 975
3	Profit	10 165
4	Management fees	N/A
5	Final profit or loss (% profit / total revenues)	10 165 (20,27%)


Bank account (cash flow)	<i>Community fund</i>	<i>Social fund</i>
Initial balance on 01/09/2024	36 220	8 907
Total expenditure	-20 000	-6 683
Total allocation	0	15 000
Bank fees	-88	-84
Final balance on 31/08/2025	16 132	17 140


Objectives budget 2024/2025 [↗](#)

1. Avoid increasing the tariff of each service:
 - by limiting the increase of costs (in-depth analysis);
 - by cutting all non-essential costs;
 - by reviewing the management fees (APEEE structure costs);
2. Min. 2% net profit for each service (no compensation authorised);
3. Increase our reserves for social liabilities and future investments, as well as for rising inflation and future crises.

Annexes [↗](#)

 [Annex 1 - Result 2023-2024.pdf](#)

 [Annex 2 - Budget proposal 2024-2025.pdf](#)

 [Annex 3 - Result by service 2013 - 2025.pdf](#)



Annex 1

Annual Accounts audited 2023-2024

	Affaires générales	Transport	Cantine	Périscolaire	Somerfesto	Community fund	Social fund	Actual 23/24	Budget 23/24	Variation
Revenus	97.460,50	5.105.543,26	2.502.253,62	682.866,00	29.274,60	20.100,00	0,00	8.437.497,98	8.582.407,71	-144.909,73
Produits financiers	0,00	0,00	0,00	1.500,00	0,00	0,00	0,00	1.500,00	9.150,00	-7.650,00
TOTAL INCOMES	97.460,50	5.105.543,26	2.502.253,62	684.366,00	29.274,60	20.100,00	0,00	8.438.997,98	8.591.557,71	-152.559,73
Biens et Services	66.620,46	4.583.580,23	1.589.927,40	216.241,95	18.047,24	8.440,64	4.032,00	6.486.889,92	6.504.919,49	-18.029,57
Frais de personnel	390.869,36	361.660,05	712.470,60	373.957,71	0,00	0,00	0,00	1.838.957,72	1.957.253,91	-118.296,19
Dotation aux amortissements	2.123,50	20.292,07	23.406,02	2.856,56	0,00	0,00	0,00	48.678,15	52.810,11	-4.131,96
Charges financières	230,10	155,18	13.780,63	84,01	84,00	93,68	84,00	14.511,60	13.466,00	1.045,60
TOTAL EXPENSES	459.843,42	4.965.687,53	2.339.584,65	593.140,23	18.131,24	8.534,32	4.116,00	8.389.037,39	8.528.449,51	-139.412,12
RESULT	-362.382,92	139.855,73	162.668,97	91.225,77	11.143,36	11.565,68	-4.116,00	49.960,59	63.108,20	-13.147,61
Management fees	362.382,92	-222.136,29	-110.461,83	-29.784,80						
FINAL RESULT	0,00	-82.280,56	52.207,14	61.440,97	11.143,36	11.565,68	-4.116,00	49.960,59	63.108,20	-13.147,61
% net profit		-1,61%	2,09%	8,98%	38,06%			0,59%	0,73%	



BE-1020 BRUSSEL (LAKEN)

Bilan interne

19/02/2025

EUR

Schéma mixte

	Ex. 2324 Rep 2023 --> Clô 2024 01/09/2023 - 31/08/2024		Ex. 2223 Rep 2022 --> Clô 2023 01/09/2022 - 31/08/2023	
COMPTE DE RESULTATS				
Ventes et prestations		8.437.497,98		7.263.685,59
Chiffre d'affaires	70	8.430.297,98		7.257.873,31
700000 Cotisations membres année en cours		96.760,50		92.600,00
700400 Ventes diverses Affaires Générales		0,00		54.926,32
700701 Ventes cantine institutions et école		331.084,49		328.055,20
701000 Cotisations cantine année en cours		1.661.089,15		1.529.456,51
701030 Ventes snack et meals		9.109,02		0,00
701400 Ventes diverses cantine		10.519,00		5.332,50
701500 Cafeteria élèves		482.159,73		399.892,50
701800 Cotisation cantine excercices précédents		528,44		3.957,62
701900 Recette Somerfesto		29.274,60		0,00
702000 Cotisations transport année en cours		570.619,89		506.501,57
702100 Ventes tickets transport		33,90		71,35
702200 Cotisations transport institutions		4.550.152,48		3.759.383,16
702800 Cotisations transport excercices précède		(1.374,22)		0,00
703000 Cotisations périscolaire année en cours		581.636,00		528.614,00
703100 Stages périscolaire		88.605,00		39.587,90
704000 Fonds Communautaire		20.100,00		648,98
708000 Remises, ristournes et rabais accordés		0,00		8.845,70
Autres produits d'exploitation	74	7.200,00		5.812,28
743100 Récup frais de pers accidents - sinistre		0,00		2.291,02
749000 Autres produits d'exploitation		7.200,00		3.521,26
Coût des ventes et des prestations		(8.374.534,78)		(7.296.616,51)
Approvisionnements et marchandises	60	(850.720,23)		(815.136,68)
Achats	600/8	(842.498,31)		(783.237,82)
600000 Matières premières cantine		(813.831,43)		(757.447,70)
600500 Boissons		(4.020,25)		(5.605,86)
601000 Achats fournitures cantine		(24.646,63)		(20.184,26)
Stocks: réduction (augmentation)	609	(8.221,92)		(31.898,86)
609000 Variation stock matières premières		28.285,66		(44.264,24)
609100 Variation stock consommables		(36.507,58)		12.365,38
Services et biens divers	61	(5.615.362,61)		(4.580.540,02)

BE-1020 BRUSSEL (LAKEN)

Bilan interne

19/02/2025

EUR

Schéma mixte

	Ex. 2324 Rep 2023 --> Clô 2024		Ex. 2223 Rep 2022 --> Clô 2023	
	01/09/2023 - 31/08/2024		01/09/2022 - 31/08/2023	
611200 Charges locatives machines, matériel, ou		0,00		(919,60)
611700 Entretien et rép. - machines, matériel,		(1.380,90)		(990,14)
611780 Entretien général - nettoyages		(956,87)		0,00
612000 Fournitures de bureau et imprimés		(12.866,54)		(19.369,47)
612100 Livres, prospectus et documentation		(380,45)		(365,89)
612200 Fournitures informatiques		(4.022,29)		(4.338,54)
612250 Petit outillage et petit matériel		(8.392,37)		(5.589,92)
613000 Service gratuit AG		(700,00)		0,00
613001 Service gratuit Cantine		(7.763,79)		0,00
613002 Service gratuit Transport		(26.628,00)		0,00
613003 Service gratuit Péri-scolaire		(5.425,00)		0,00
613200 Honoraires comptables ou expert-comptabl		(524,01)		(6.286,20)
613240 Honoraires experts		(6.400,90)		(5.445,00)
613250 Honoraires avocats		(7.938,79)		(4.136,74)
613270 Honoraires huissiers		(91,56)		0,00
613280 Honoraires divers		(7.296,93)		(4.265,47)
613300 Secrétariats sociaux		(22.470,78)		(30.032,83)
613310 Prestations informatiques		(82.052,32)		(31.609,72)
613320 Publications légales		(157,91)		(308,62)
613350 Cotisations diverses		0,00		(261,21)
613600 Assurance RC		(2.615,42)		(1.083,19)
615000 Sous-traitant Affaires Générale		0,00		(3.545,24)
615001 Sous-traitant cantine		(706.384,26)		(714.771,87)
615002 Sous-traitants transport		(4.361.670,90)		(3.398.377,56)
615003 Sous-traitants Péri-scolaire		(146.024,04)		(89.323,85)
615032 Volontariat		(81,00)		0,00
615033 Sous-traitant Bénévole Péri-scolaire		(26.052,28)		(37.850,10)
616000 Frais postaux		(311,39)		(783,40)
616060 Frais de port		0,00		(59,00)
616200 Téléphone		(6.456,15)		(5.317,56)
616250 Gsm		(17.566,96)		(18.886,00)
616260 SMS pro		(6.171,00)		(5.082,00)
616500 Frais de déplacement (partie carburant)		(14,72)		(90,46)
616560 Dons, libéralités		(4.492,00)		0,00
616570 Frais de déplacement à l'étranger		0,00		(1.350,00)
616600 Frais de déplacement (autres frais)		(12.882,32)		(30.555,27)
616700 Frais de déplacement liés chèques ALE		(11.566,50)		(32.523,85)
616800 Frais de réception		0,00		(8.718,58)
616900 Frais de nourriture évènements et activi		(9.423,54)		(13.763,28)
617000 Personnes intérimaires		0,00		(24.752,43)
617100 Personnes mises à disposition		(4.669,72)		(4.389,72)
617200 Personnes chèques ALE		(54.506,45)		(70.073,50)
617300 Personnes bénévoles		(24.271,40)		0,00
618100 Frais de recrutement		(711,39)		(363,00)
618200 Remboursement frais propres à l'employeu		(187,53)		0,00
619000 Publicité et annonces		(2.015,86)		0,00
619100 Affiches, imprimés, catalogues, échantil		(469,10)		(1.455,06)
619200 Participation aux foires, expositions, m		(15.725,89)		0,00
619400 Cadeaux et fleurs limités		(5.643,38)		(1.203,00)

BE-1020 BRUSSEL (LAKEN)

Bilan interne

19/02/2025

EUR

Schéma mixte

	Ex. 2324 Rep 2023 --> Clô 2024 01/09/2023 - 31/08/2024		Ex. 2223 Rep 2022 --> Clô 2023 01/09/2022 - 31/08/2023	
619600 Cotisations		0,00		(2.302,75)
Rémunérations, charges sociales et pensions	62	(1.838.957,72)		(1.828.422,66)
620200 Employés		(992.694,98)		(1.008.475,93)
620210 Pécule de vacances employés		(63.274,73)		(140.113,16)
620220 Prime fin d'année employés		(57.419,44)		(22.793,20)
620250 Indemnités rupture contrat employé		0,00		(6.986,25)
620300 Ouvriers		(218.015,85)		(207.741,35)
620310 Pécule de vacances ouvriers		(1.391,15)		(4.292,15)
621200 Charges patronales ONSS employés		(275.397,54)		(221.736,46)
621300 Charges patronales ONSS ouvriers		(101.119,11)		(89.086,60)
621400 Cotisation Fonds HORECA		(53.136,08)		(44.111,73)
622000 Assurance-groupe		(27.062,12)		(25.256,81)
622201 Assurance Groupe ouvriers		(8.787,42)		(8.745,97)
623000 Assurance légale accidents du travail		(10.762,69)		(11.821,24)
623100 Service médical		(4.540,37)		(5.996,36)
623300 Intervention voyage maison/travail		(18.736,29)		(17.597,89)
623500 Vêtements de travail		(126,48)		(1.975,30)
623600 Frais de formation		(1.204,00)		(4.727,75)
623900 Eco-chèques		(5.289,47)		(6.964,51)
Amortissements et réductions de valeur sur frais d'établissement, sur immobilisations incorporelles et corporelles	630	(48.678,15)		(62.517,15)
630100 Dot. aux amort. S/immobilisations incorp		(20.563,07)		(23.259,14)
630200 Dot. aux amort. S/immobilisations corpor		(28.115,08)		(39.258,01)
Provisions pour risques et charges (dotations -, utilisations et reprises +)	635/8			(10.000,00)
*** 639000 Provision pour autres risques et charges		0,00		(10.000,00)
Autres charges d'exploitation	640/8	(303,48)		0,00
644000 Pénalités et amendes		(294,49)		0,00
647000 Perte sur créances		(8,99)		0,00
Charges d'exploitation portées à l'actif au titre de frais de restructuration	649	(20.512,59)		0,00
649000 Charges d'exploitation diverses		(20.512,59)		0,00
Bénéfice d'exploitation	70/64	62.963,20		

Bilan interne

	Ex. 2324 Rep 2023 --> Clô 2024 01/09/2023 - 31/08/2024		Ex. 2223 Rep 2022 --> Clô 2023 01/09/2022 - 31/08/2023	
Perte d'exploitation	64/70			(32.930,92)
Produits financiers	75/76B	1.500,00		338,48
Produits financiers récurrents	75	1.500,00		338,48
Autres produits financiers	752/9	1.500,00		338,48
756000 Produits financiers divers		1.500,00		338,48
Charges financières	65/66B	(14.502,61)		(13.500,04)
Charges financières récurrentes	65	(14.502,61)		(13.500,04)
Charges des dettes	650	(307,58)		(42,00)
650000 Intérêts, commissions & frais afférens a		(307,58)		(42,00)
Autres charges financières	652/9	(14.195,03)		(13.458,04)
656010 Commissions SUMUP		(2.527,92)		(2.963,61)
656020 Commissions Mollie		(11.154,52)		(8.806,20)
657000 Frais de banque		(471,60)		(1.592,29)
658000 Autres charges financières		(40,99)		(95,94)
Bénéfice de l'exercice avant impôts	70/66	49.960,59		
Perte de l'exercice avant impôts	66/70			(46.092,48)
Bénéfice de l'exercice	70/67	49.960,59		
Perte de l'exercice	67/70			(46.092,48)
Bénéfice de l'exercice à affecter	70/68	49.960,59		
Perte de l'exercice à affecter	68/70			(46.092,48)

Bilan interne

	Ex. 2324 Rep 2023 --> Clô 2024 01/09/2023 - 31/08/2024		Ex. 2223 Rep 2022 --> Clô 2023 01/09/2022 - 31/08/2023	
AFFECTATIONS ET PRELEVEMENTS				
Bénéfice à affecter	70/69	49.960,59		0,00
Perte à affecter	69/70			
Bénéfice de l'exercice à affecter	70/68	49.960,59		
Perte de l'exercice à affecter	68/70			(46.092,48)
Perte reportée de l'exercice précédent	690	0,00		46.092,48
690000 Résultat négatif de l'exercice antérieur		0,00		46.092,48



Annex 2



Budget proposal 2024/2025

ASSOCIATION DES PARENTS D'ÉLÈVES
DE L'ÉCOLE EUROPÉENNE DE BRUXELLES IV

	Affaires générales	Transport	Cantine	Périscolaire	Somerfesto	Community fund	Social fund	Budget 24/25	Budget 23/24	Variation
Revenus	111.378,00	5.713.482,59	2.603.147,00	790.230,00	50.140,00	0,00	5.000,00	9.273.377,59	8.582.407,71	690.969,88
Produits financiers	0,00	0,00	0,00	3.500,00	0,00	0,00	10.000,00	13.500,00	9.150,00	4.350,00
								0,00		
TOTAL INCOMES	111.378,00	5.717.176,79	2.603.147,00	793.730,00	50.140,00	0,00	15.000,00	9.290.571,79	8.591.557,71	699.014,08
Biens et Services	55.083,52	5.049.282,16	1.668.413,73	222.808,43	39.387,15	20.000,00	6.682,58	7.061.657,57	6.504.919,49	556.738,08
Frais de personnel	397.839,49	333.566,20	770.452,92	511.370,44	0,00	0,00	0,00	2.013.229,05	1.957.253,91	55.975,14
Dotation aux amortissements	2.262,90	0,00	0,00	6.574,49	0,00	0,00	0,00	8.837,39	52.810,11	-43.972,72
Charges d'exploitation	152,76	80,00	13.112,80	152,80	588,00	88,00	84,00	14.258,36	13.466,00	792,36
								0,00		
TOTAL EXPENSES	455.338,67	5.382.928,36	2.451.979,45	740.906,16	39.975,15	20.088,00	6.766,58	9.097.982,37	8.528.449,51	569.532,86
RESULT	-343.960,67	334.248,43	151.167,55	52.823,84	10.164,85	-20.088,00	8.233,42	192.589,42	63.108,20	129.481,22
Management fees 24/25	343.960,67	-215.763,92	-98.241,71	-29.955,05						
FINAL RESULT	0,00	118.484,51	52.925,84	22.868,79	10.164,85	-20.088,00	8.233,42	192.589,42	63.108,20	129.481,22
% net profit		2,07%	2,03%	2,88%	20,27%			2,07%	0,73%	





Annex 3



RESULT by service 2013-2025

ASSOCIATION DES PARENTS D'ÉLÈVES
DE L'ÉCOLE EUROPÉENNE DE BRUXELLES IV

APEEE

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Total revenues	4 125 636	4 366 819	4 710 943	5 029 345	5 446 619	5 580 367	4 680 194	4 537 304	6 653 333	7 257 873	8 438 998	9 290 572
Total costs	-3 664 693	-3 927 569	-4 513 118	-4 821 719	-5 467 435	-5 615 237	-4 999 305	-4 684 646	-6 804 966	-7 303 965	-8 389 037	-9 097 982
Result (% profit)	460 942 (11.17%)	439 250 (10.06%)	197 825 (4.20%)	207 626 (4.13%)	-20 816 (-0.38%)	-34 870 (-0.62%)	-319 111 (-6.82%)	-147 342 (-3.25%)	-151 633 (-2.28%)	-46 092 (-0.64%)	49 961 (0.59%)	192 589 (2.07%)

NB: For last column, we mention always the final version of budget approved.



General affairs

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Total revenues	73 733	82 385	80 300	82 902	225 495	88 045	106 848	100 536	88 997	92 600	97 461	111 378
Total costs	-174 085	-185 046	-181 255	-245 260	-437 142	-399 531	-434 809	-412 966	-470 241	-460 736	-459 843	-455 339
Management fees	-100 352	-102 661	-100 955	-162 358	-211 647	-311 486	-327 961	-312 430	-381 244	-368 136	-362 383	-343 961
<i>Transport</i>	-59 880	-66 080	-66 093	-104 865	-131 617	-189 762	-199 400	-245 570	-229 203	-228 798	-222 136	-215 764
<i>Canteen</i>	-33 984	-30 899	-28 964	-47 856	-63 906	-98 481	-99 700	-39 054	-134 036	-122 773	-110 462	-98 242
<i>Extracurricular</i>	-6 487	-5 682	-5 897	-9 636	-16 123	-23 243	-28 861	-27 806	-18 005	-16 565	-29 785	-29 955

NB: For last column, we mention always the final version of budget approved.



Transport

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Total revenues	2 417 781	2 749 158	3 026 592	3 188 580	3 233 234	3 346 002	2 778 432	3 473 481	3 964 317	4 265 956	5 105 543	5 717 177
Total costs	-2 242 071	-2 467 166	-2 872 745	-2 876 858	-3 069 624	-3 222 054	-2 808 522	-3 035 649	-3 588 908	-4 083 182	-4 965 688	-5 382 928
Profit	175 710	281 992	154 207	311 722	163 610	123 948	-30 090	437 832	375 409	182 774	139 856	334 248
Management fees	-59 880	-66 080	-66 093	-104 865	-131 617	-189 762	-199 400	-245 570	-229 203	-228 798	-222 136	-215 764
Final profit or loss	115 830	215 912	88 114	206 857	31 993	-65 814	-229 490	192 261	146 206	-46 024	-82 281	118 485
(% profit / total revenues)	(4.79%)	(7.85%)	(2.91%)	(6.49%)	(0.99%)	(-1.97%)	(-8.26%)	(5.54%)	(3.69%)	(-1.08%)	(-1.61%)	(2.07%)

NB: For last column, we mention always the final version of budget approved.



Canteen

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Total revenues	1 372 178	1 298 879	1 333 056	1 464 855	1 569 884	1 736 490	1 390 465	553 084	2 080 208	2 275 540	2 502 254	2 603 147
Total costs	-1 055 202	-1 083 189	-1 235 638	-1 385 803	-1 572 947	-1 580 979	-1 381 051	-829 991	-2 240 256	-2 239 305	-2 339 585	-2 451 979
Profit	316 975	215 690	97 417	79 051	-3 063	155 510	9 414	-276 907	-160 048	36 235	162 669	151 168
Management fees	-33 984	-30 899	-28 964	-47 856	-63 906	-98 481	-99 700	-39 054	-134 036	-122 773	-110 462	-98 242
Final profit or loss (% profit / total revenues)	282 991 (20.62%)	184 791 (14.23%)	68 453 (5.14%)	31 195 (2.13%)	-66 969 (-4.27%)	57 029 (3.28%)	-90 286 (-6.49%)	-315 960 (-57.13%)	-294 084 (-14.14%)	-86 537 (-3.80%)	52 207 (2.09%)	52 926 (2.03%)



Extracurricular

	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Total revenues	261 945	236 398	270 635	293 008	418 006	409 830	404 450	394 946	518 100	568 202	684 366	793 730
Total costs	-193 336	-192 169	-223 480	-313 798	-387 722	-412 673	-374 924	-406 535	-499 260	-495 236	-593 140	-740 906
Profit	68 609	44 229	47 156	-20 789	30 284	-2 843	29 526	-11 589	18 840	72 966	91 226	52 824
Management fees	-6 487	-5 682	-5 897	-9 636	-16 123	-23 243	-28 861	-27 806	-18 005	-16 565	-29 785	-29 955
Final profit or loss (% profit / total revenues)	62 122 (23.72%)	38 547 (16.31%)	41 258 (15.24%)	-30 426 (-10.38%)	14 161 (3.39%)	-26 086 (-6.37%)	665 (0.16%)	-39 395 (-9.97%)	836 (0.16%)	56 401 (9.93%)	61 441 (8.98%)	22 869 (2.88%)

NB: For last column, we mention always the final version of budget approved.

